

How to be successful in the
three I's:

Industry and Investigator
Interactions

Emma Wright, PhD

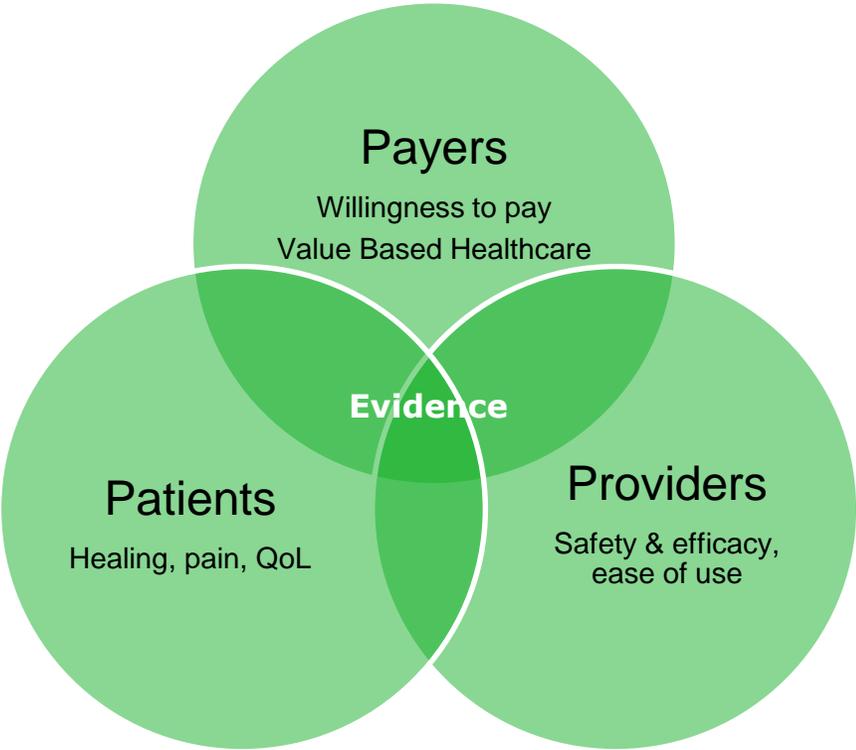
Chief Medical Officer

Molnlycke Healthcare



The External Stakeholders

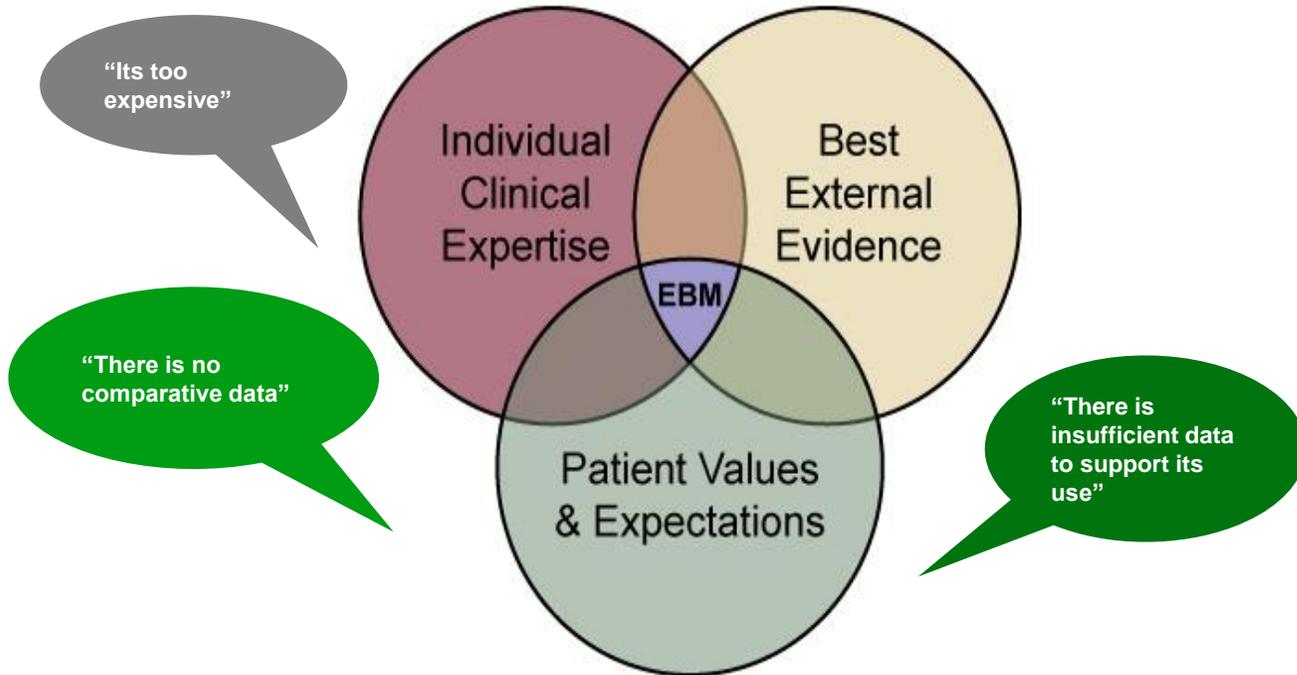
There is a dilemma in producing clinical evidence in the ever evolving area of wound care in a timely manner, which addresses the needs of all stakeholders. Often these demands are conflicting.



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Evidence Based Medicine



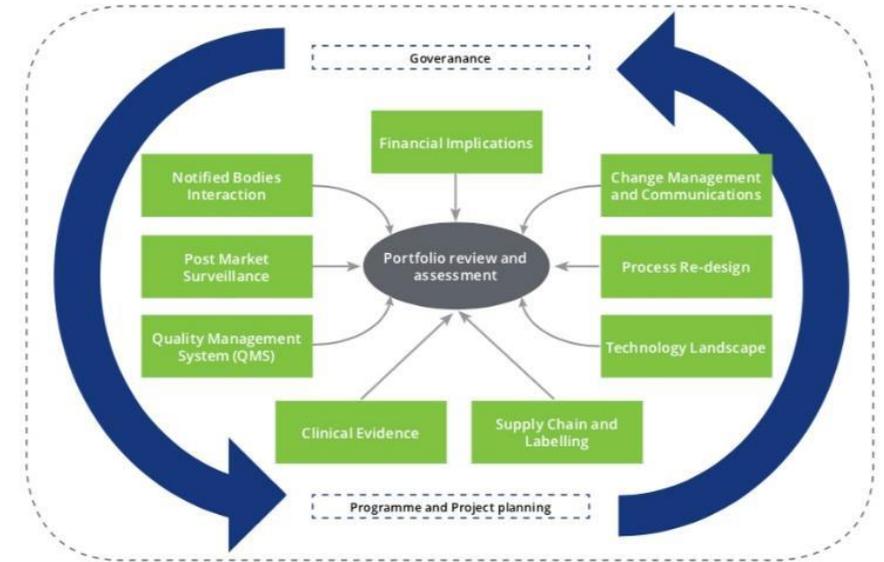
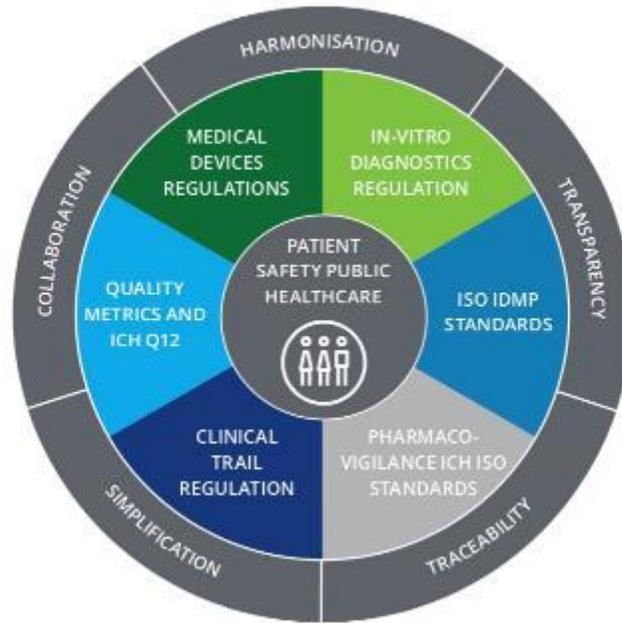
Ragnar Levi and Christina Alvner,
Medical Science and Practice 1998, 2:1

Evidence-based medicine is the conscientious, explicit and judicious use of current best evidence in making decisions about the care of individual patients.¹

Caveat: Until evidence is established, practice cannot be frozen

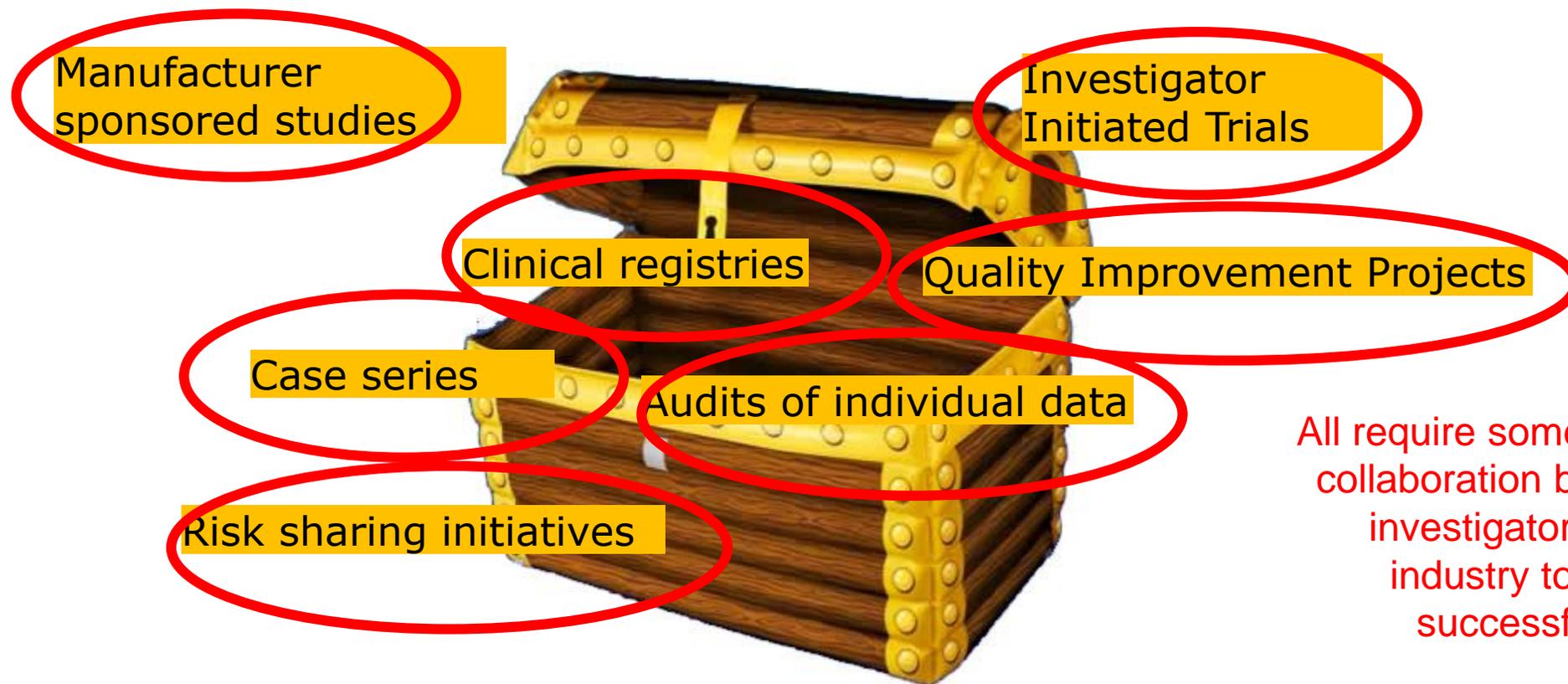
1. Lancet. 1995; 346:407-410. Inpatient general medicine is evidence based. Ellis, J et al.
2. Br J Surg. 1997; 84:1220-1223. Hoes, N et al

Higher demands on evidence: The new EU medical device regulation (MDR)



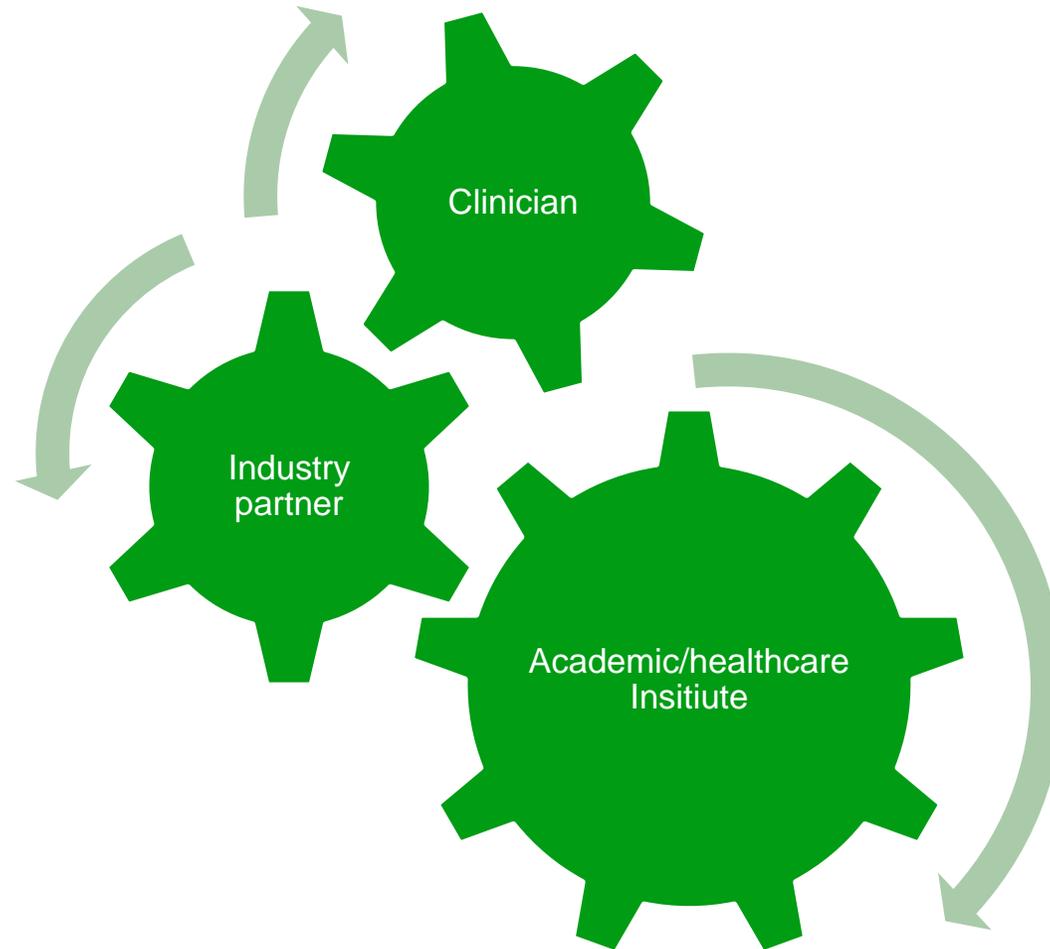
- April 5th 2017: The Medical Device Regulation (MDR) was adopted by the European Union
- The MDR officially replaces the Active Implantable Medical Device Directive (AIMDD, Council Directive 90/385/EEC and the Medical Device Directive (MDD)
- The MDR also includes various sections closely aligned with ISO 14155:2011 (Clinical Investigation of MD for human subjects; Good Clinical Practice; and Declaration of Helsinki)

So how do we proceed in this ever evolving world



Data is key, but studies should not be evaluated in isolation

Its three-way....



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Them and Us mentality does not work!



Strengths

- Increased credibility and independence of data
- Greater and broader portfolio of data
- Transparency of results
- Clinicians input and co-ownership of protocol, data analysis, interpretation and publication
- Access to relevant patient population

Opportunities

- Clinician network access
- Strong relationships build on clear objectives and aligned goals.
- One positive experience leads to repeat experiences
- Greater implementation of the findings via peer to peer network
- Academic funding for research is in a constant decline
- Personal development

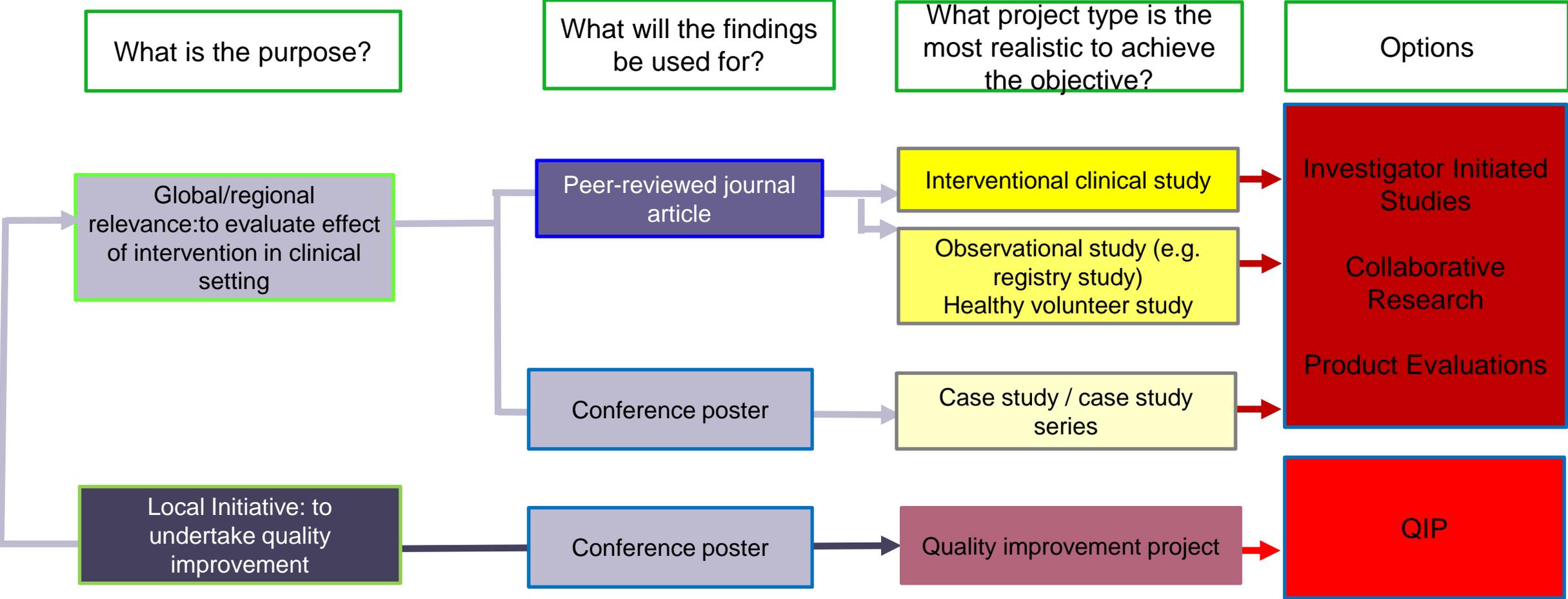
Weaknesses

- Investigator must have the experience, resources and time
- Problems arise when objectives and goals are not aligned upfront or change over time
- Is collaboration with the company or a specific individual within the company?

Threats

- Communication!
- Transparency in terms of healthcare compliance
- Lack of control for industry partner
- Timelines can be timeless
- Company strategy changes
- Perception that investigators are simply an extension of the industry partner

So what are the collaborative research options?



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Evidence type	Objective	Generated data type	How can data be used?	Complexity (time + money)
Product Evaluation	Check practical product properties in market (questionnaires)	Simple subjective, non-clinical data	Primary for internal use at both facility and by industry partner	Low
Clinical case reports/series	Capture real life use of (new) products	Real life clinical / economic data from a small group of patients	Non-peer reviewed outputs as conference poster or symposium, External use e.g. marketing material, communication, education	Medium (may need research ethics approval*)
Quality improvement project (QIP)	Change clinical practice and show improved outcome	Clinical / economic data on improved outcome (i.e. before and after)	Non-peer reviewed outputs, e.g. conference poster, symposium, educational material External use e.g. marketing material, communication, education	Medium/high (may need for ethical approval)
Investigator-initiated study (IIS)	Test the hypotheses of customers Needs to be externally initiated e.g. by physician	Data related to clinical effectiveness, safety, cost-effectiveness - non-comparative or comparative	Peer-reviewed publication (journal article) Non-peer-reviewed outputs, e.g. conference poster, symposium External use e.g. marketing material, communication, education	High (needs research ethics approval)

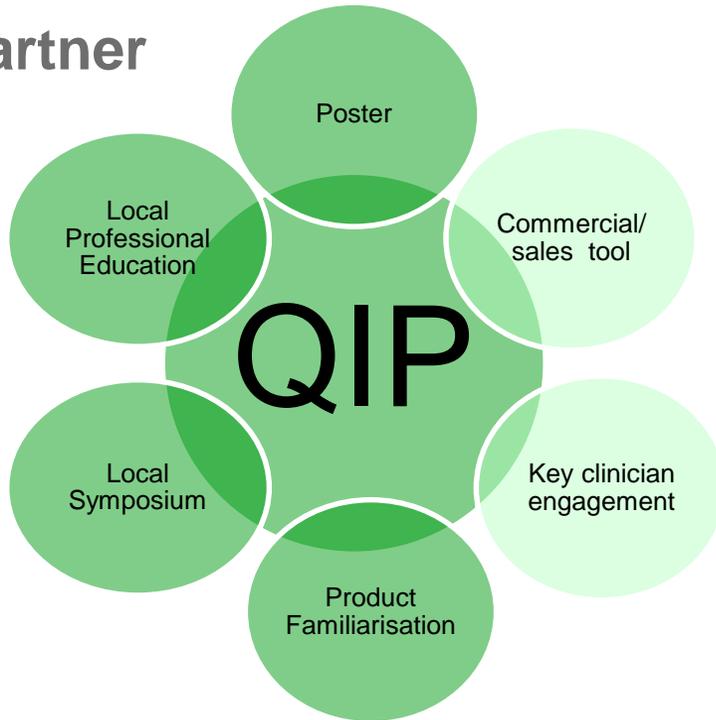
Investigator Initiated Studies

- Clinical trials proposed upon the initiative of clinical Sponsor-Investigators and without the company taking the role as a sponsor
- **NOTE:** Notified bodies might refuse the data from an investigator-sponsored study if it was not conducted in strict compliance with the international clinical investigations standard, ISO 14155.

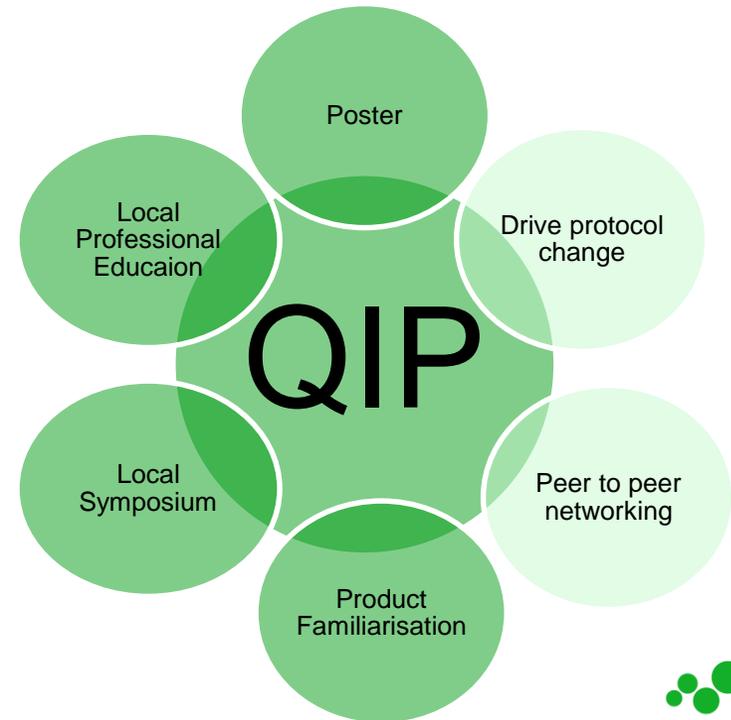
Quality Improvement Programme

A systematic change of a process which results in an improvement for the patient, provider or payor

Industry partner



Clinician



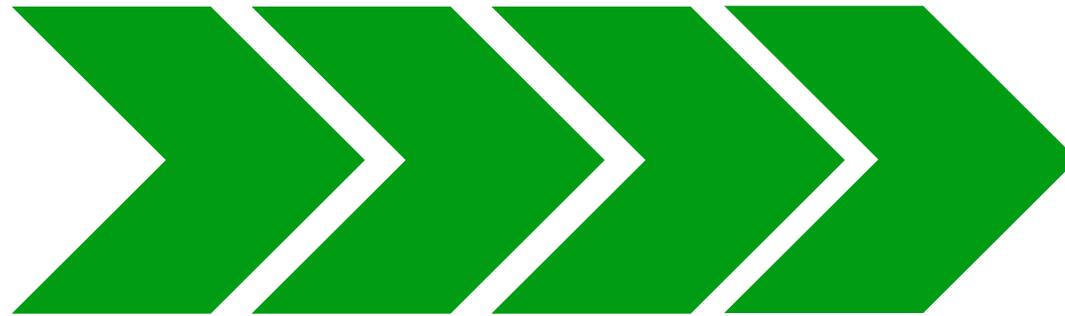
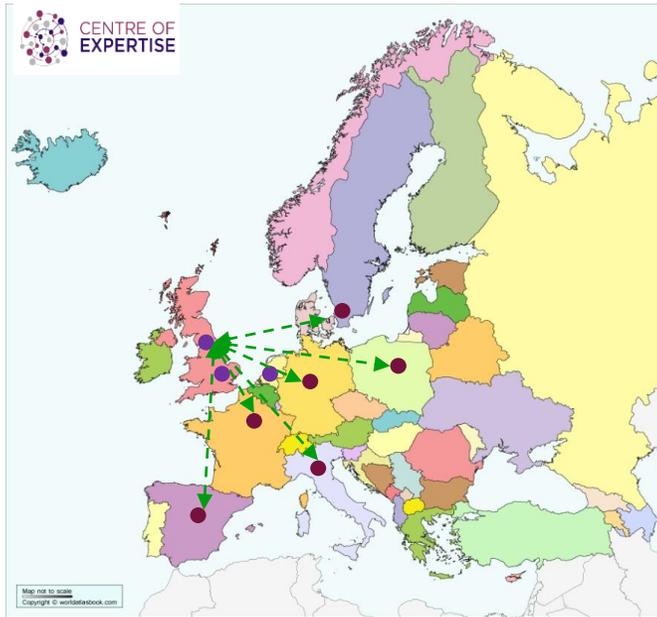
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What form can the collaboration take?

- Product donations
- Funding
- Resource provisions: statistics, medical writing



Level of collaboration



Research Nurse

Fellowships



One-off individual Studies

Recurring and established collaborations

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My experiences

- Management of over 25 IIS's
 - Yes they are investigated initiated but a close relationship with the investigator and site is key
 - Beware of over-stepping the line in terms of any control by industry partner
 - If there are concerns, over-communicate. Just because a study doesn't meet its endpoints doesn't mean the company wants to bury it!
- Three established COEs
 - Choose your partner wisely
 - Clinician has to champion industry partner throughout the process
 - Slow and painful to set up; short term pain for long term gain
- Leadership of QIP programme
 - Start small and build
 - Molnlycke built an entire new business which grew from a QIP



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